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**CIA PARTICIPANTS IN BROOKINGS CONFERENCE**

**DATE:** Friday, 21 November 1986

**TIME:** 12:00 - 2:00 p.m.

**LOCATION:** Luncheon: Executive Dining Room 7D42 (12 Noon)  
Briefing: DCI Conference Room 7D64 (1 p.m.)

**HOST/MODERATOR:** George V. Lauder  
Director, Public Affairs Office

**OTE REPRESENTATIVE:** [Redacted] 25X1  
Dean of Conferences  
Center for the Study of Intelligence

**DISCUSSANTS:** DCI Area  
[Redacted] 25X1  
Deputy Director for Senate Affairs  
Office of Congressional Liaison

Directorate of Operations  
[Redacted] 25X1  
Deputy Chief, Central Cover Staff

[Redacted] 25X1  
Acting Deputy Chief  
National Collection Division

Directorate of Science and Technology  
[Redacted] 25X1  
Deputy Director, Foreign Broadcast Information  
Service

Directorate of Administration  
[Redacted] 25X1  
Special Support Assistant to the DDA

Directorate of Intelligence  
[Redacted] 25X1  
Political Analyst  
Office of Near Eastern and South Asian  
Analysis

[Redacted] 25X1  
Deputy Chief/Issues and Applications  
Division/Office of Near Eastern and  
South Asian Analysis

Office of Training and Education Staff  
[Redacted] 25X1  
Personnel Officer, Career Trainee Division

CONFIDENTIAL

[Redacted] 25X1

CONFERENCE FOR CORPORATE EXECUTIVES

ON

UNDERSTANDING FEDERAL GOVERNMENT OPERATIONS

November 16-21, 1986

List of Participants

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- 3 -

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BROOKINGS STAFF

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Senior Staff Member  
Center for Public Policy Education

LT. COL. STEVEN ERICKSON, USAF  
Federal Executive Fellow  
Center for Public Policy Education

DONNA MARSH  
Conference Coordinator  
Center for Public Policy Education

CONFERENCE FOR CORPORATE EXECUTIVES  
ON  
UNDERSTANDING FEDERAL GOVERNMENT OPERATIONS

November 16-21, 1986

Agenda

SUNDAY, NOVEMBER 16, 1986

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5:00 p.m.  
Continental A  
Embassy Row Hotel

PURPOSE AND WORK OF THE CONFERENCE

Warren I. Cikins  
Senior Staff Member  
Center for Public Policy Education  
The Brookings Institution

6:00 p.m.  
Continental Foyer

Reception

6:30 p.m.  
Continental B

Dinner

THE PROCESS OF DECISIONMAKING  
IN WASHINGTON

Allen Schick  
Professor  
School of Public Affairs  
University of Maryland

9:00 p.m.

Recess

(Hospitality Suite available for  
informal discussion - optional)

MONDAY, NOVEMBER 17, 1986

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7:45 a.m.  
Room 106  
Brookings

Breakfast

THE ROLE OF CONGRESS IN DECISIONMAKING

Susan Webb Hammond  
Professor of Political Science  
School of Government and  
Public Administration  
The American University

9:00 a.m.

Bus to Capitol Hill

9:45 a.m.  
232A Russell Senate  
Office Building

JOB OF A CONGRESSMAN

The Honorable Michael D. Barnes (D)  
U.S. Representative  
Eighth District, Maryland  
Member, Committee on Foreign Affairs

10:45 a.m.

FUNCTIONS OF A COMMITTEE STAFF

James R. Locher III  
Professional Staff Member  
Committee on Armed Services  
U.S. Senate

12:15 p.m.  
S-120  
Capitol

Luncheon

INTERNATIONAL ISSUES

Mark Albrecht  
Legislative Assistant  
Office of Senator Pete Wilson (R-CA)

- continued

MONDAY, NOVEMBER 17, 1986

- continued

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2:30 p.m.

CONGRESSIONAL BUDGET PROCESS

The Honorable Vin Weber (R)  
U.S. Representative  
Second District, Minnesota  
Member, Committee on the Budget

4:00 p.m.  
Speaker's Dining Room  
Capitol

PARTY ORGANIZATION AND LEADERSHIP

Christopher J. Matthews  
Administrative Assistant (Press)  
Office of the Speaker  
U.S. House of Representatives

5:00 p.m.

Bus to hotel

6:30 p.m.  
Room 201  
Brookings

Reception

7:00 p.m.  
Room 106

Dinner

BUSINESS/GOVERNMENT RELATIONS

Jack Gray  
Corporate Vice President  
Public Affairs Department  
AT&T

9:00 p.m.

Recess

(Hospitality Suite available for  
informal discussion - optional)

TUESDAY, NOVEMBER 18, 1986

4

7:45 a.m.  
Room 106  
Brookings

Breakfast

PROSPECTS FOR THE ECONOMY - A  
CONGRESSIONAL VIEW

The Honorable  
Andrew Jacobs, Jr. (D)  
U.S. Representative  
Tenth District, Indiana  
Member, Committee on Ways and Means  
(invited)

9:00 a.m.  
Room 203

THE STEEL INDUSTRY

Robert W. Crandall  
Senior Fellow  
Economic Studies Program  
The Brookings Institution

10:15 a.m.

Bus to Capitol Hill

10:45 a.m.  
253 Russell Senate  
Office Building

PRODUCT LIABILITY

Amy L. Bondurant  
Minority Staff Member  
Subcommittee on Consumer  
Committee on Commerce, Science  
and Transportation  
U.S. Senate

12:15 p.m.  
Room S-120  
The Capitol

Luncheon

DOMESTIC ISSUES BEFORE THE SENATE

Liz Tankersley  
Legislative Director  
Office of Senator Joseph R.  
Biden, Jr. (D)

- continued

TUESDAY, NOVEMBER 18, 1986

- continued

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2:30 p.m.  
Lawyer's Lounge  
Supreme Court

THE SUPREME COURT'S IMPACT ON  
PUBLIC POLICY

Thomas E. Baker  
Acting Administrative Assistant  
to the Chief Justice of the  
United States  
Supreme Court of the United States

4:00 p.m.  
Board Room  
FCC

OPERATIONS OF THE FEDERAL  
COMMUNICATIONS COMMISSION

Edward J. Minkel  
Managing Director  
Federal Communications Commission

5:00 p.m.

Bus to hotel

6:30 p.m.  
Room 201  
Brookings

Reception

7:00 p.m.  
Room 106

Dinner

A TREASURY PERSPECTIVE ON  
TAX POLICY

O. Donaldson Chapoton  
Deputy Assistant Secretary  
for Tax Policy  
Department of the Treasury

9:00 p.m.

Recess

(Hospitality Suite available for  
informal discussion - optional)

WEDNESDAY, NOVEMBER 19, 1986

6

7:45 a.m.  
Room 106  
Brookings

Breakfast

DRUG POLICY

The Honorable Donald Ian Macdonald  
Administrator  
Alcohol, Drug Abuse, and Mental  
Health Administration  
Department of Health and  
Human Services

9:00 a.m.

Bus to Old Executive Office Building

9:30 a.m.  
Room  
Old Executive  
Office Building

SOME REFLECTIONS ON WHITE HOUSE  
OPERATIONS

Robert W. Sweet, Jr.  
Deputy Executive Secretary for  
Domestic Policy Council  
The White House

10:45 a.m.

THE ROLE OF THE OFFICE OF  
MANAGEMENT AND BUDGET

Allan V. Burman  
Chief of the Air Force Branch  
Office of Management  
and Budget  
Executive Office of the President

11:45 a.m.

Bus to Brookings

12:15 p.m.  
Room 106  
Brookings

Luncheon

THE ROLE OF THE FEDERAL JUDICIARY  
IN THE POLICY PROCESS

The Honorable Kenneth W. Starr  
Circuit Judge  
District of Columbia Circuit  
U.S. Court of Appeals

- continued

WEDNESDAY, NOVEMBER 19, 1986

- continued

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2:00 p.m.

Group photograph

2:15 p.m.

SOME CRIMINAL JUSTICE CONCERNS

The Honorable James K. Stewart  
Director  
National Institute of Justice  
Department of Justice

3:45 p.m.

Coffee break

4:00 p.m.  
Room 103S

INTEREST GROUP REPRESENTATION

Robert McGlottin  
Director  
Department of Legislation  
AFL-CIO

5:00 p.m.

Recess

FREE EVENING

THURSDAY, NOVEMBER 20, 1986

8

7:45 a.m.  
Room 106  
Brookings

Breakfast

THE WORK OF NASA

Isaac T. Gillam IV  
Assistant Administrator for  
Commercial Programs  
NASA

9:00 a.m.

Bus to the Federal Reserve

9:30 a.m.  
Board Room  
Federal Reserve Building

THE ROLE OF THE FEDERAL RESERVE SYSTEM

The Honorable Manuel Johnson  
Vice Chairman  
Board of Governors of the  
Federal Reserve System

10:30 a.m.

Bus to Brookings

11:00 a.m.  
Room 203  
Brookings

REVIEW OF CONGRESSIONAL ELECTIONS

Frank Fahrenkopf, Jr.  
Chairman  
Republican National Committee

Stuart E. Eizenstat, Esq.  
Partner  
Powell, Goldstein, Frazer  
and Murphy

12:15 p.m.  
Room 106  
Brookings

Luncheon

INTERNATIONAL RELATIONS

The Honorable Vladimir Matic  
Minister Counselor  
Embassy of the S.F.R. of  
Yugoslavia

- continued

THURSDAY, NOVEMBER 20, 1986

- continued

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2:00 p.m. Bus to the Department of State

2:30 p.m. A REVIEW OF U.S. FOREIGN POLICY  
Room 1105 The Honorable J. Douglas Holladay  
Department of State Director  
South Africa Working Group  
Department of State

3:30 p.m. Bus to Brookings

4:00 p.m. CURRENT ECONOMIC DEVELOPMENTS:  
Room 203 PUBLIC AND PRIVATE CONCERNS  
Brookings  
The Honorable Sidney L. Jones  
Associate Faculty Member  
Center for Public Policy Education  
The Brookings Institution  
(former Under Secretary for  
Economic Affairs  
Department of Commerce)

6:30 p.m. Reception  
Main Lounge  
Brookings

7:00 p.m. Dinner  
Room 106  
THE GOVERNMENT AND THE MEDIA  
Patricia C. Shakow  
Member, Editorial Staff  
The Washington Post

9:00 p.m. Recess  
(Hospitality Suite available for  
informal discussion - optional)

**FRIDAY, NOVEMBER 21, 1986**

**10**

7:45 a.m.  
Wintergarden  
Embassy Row Hotel

Breakfast  
PROGRAM REVIEW AND EVALUATION

8:30 a.m.

NATIONAL SECURITY DECISION SYSTEM

Lt. Col. Steven R. Erickson, USAF  
Federal Executive Fellow  
Center for Public Policy Education  
The Brookings Institution

9:45 a.m.

Bus to the Pentagon

10:30 a.m.  
Room 1E801, #7  
The Pentagon

NATIONAL DEFENSE: AN OVERVIEW OF  
POLICY, GOALS, AND ISSUES

Speaker to be announced

11:45 a.m.

Bus to CIA Headquarters

12:15 p.m.  
Executive Dining Room  
CIA Headquarters

Luncheon - joined by officials  
of the Central Intelligence Agency

2:00 p.m.

ADJOURN

Chartered bus returns to hotel.  
Taxis will be available for  
National and Dulles airports.

# EXECUTIVE DINING ROOM

Brookings Luncheon - 21 November 1986  
12 Noon

ENTRANCE

7D48

STAT

Mr. Cornelius

Mr. Daugherty

Mr. Tutwiler

Ms. Peters

Mr. Galante

Ms. Haake

Mr. Ford

Mr. Garcia

STAT

Mr. Lauder

Mr. Cikins  
(Brookings)

Mr. Goforth

Mr. Jezierski

Mr. Rosas

Mr. Curry

Mr. Hutchinson

Mr. Hughes

Ms. Corrin

STAT

STAT

Mr. Ruane

Mr. Vlass

Mr. Lundregan

Mr. Mathis

Mr. VanNiel

Mr. Weiss

Ms. Marsh

Mr. Skinner

Ms. Raisfeld

STAT

ENTRANCE

7D42

CONFIDENTIAL ( WHEN FILLED IN )